Supply, Production & Investment

Sustainable Development at Drax Group

Andrea Johnston SVP, North America Development, Drax Group





Where We Operate: The Canadian Advantage







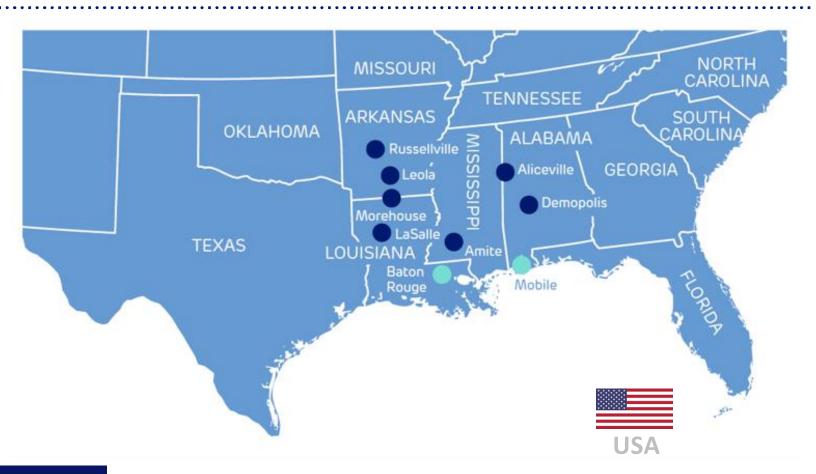
Strategically located in key sustainable fibre baskets

PortsDevelopmentsOperational plants

18 operational and development sites, with nameplate capacity of around 5Mt once

expansions are complete.

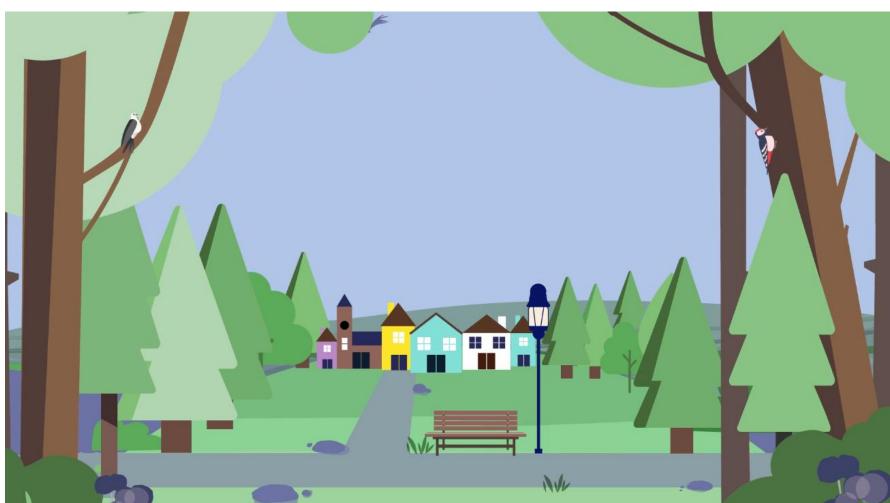
Five deep water ports, accessing Asian and European markets.

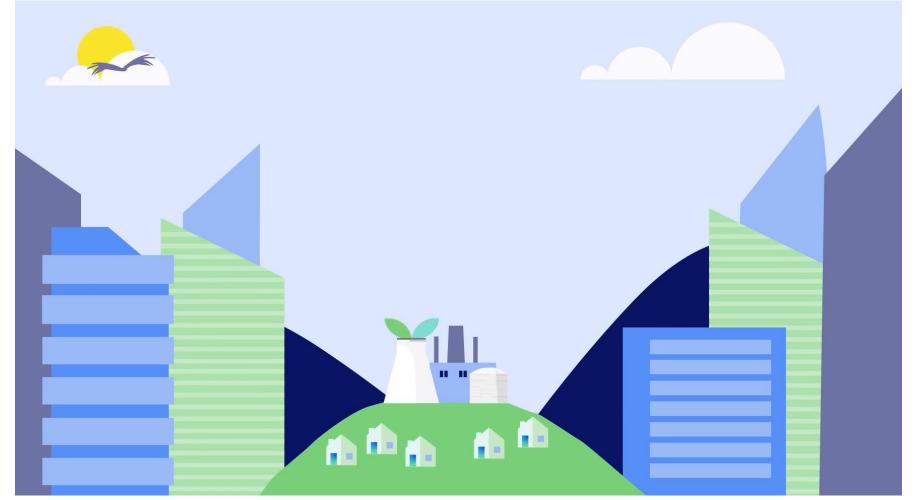












Expanding Eastward: Meeting Demand



Benefits of Expanding in the Northeast



Proximity to Biomass Sources



Lower Production Costs with Favourable Exchange Rates



Energy Efficiency



Climate and Biomass Quality



Access to Ports



Potential to Improve Forest Health and Mitigate Forest Fires



Opportunity for Indigenous Participation in the Biomass Sector



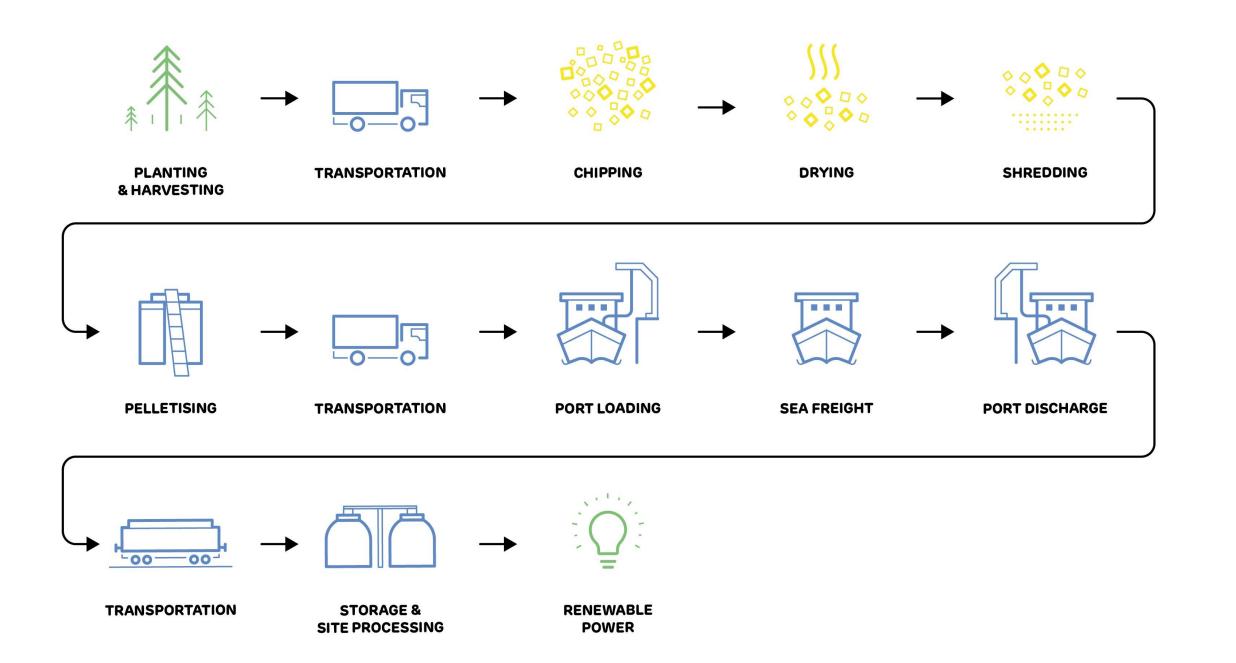
The NE region could provide more than

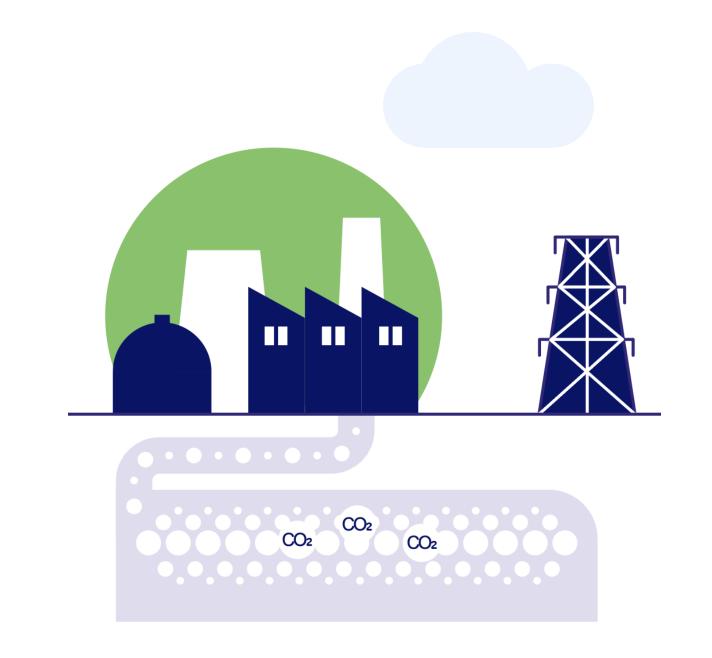
1,7M tons of pellets which is near ¼ of

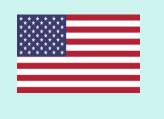
Drax's self-supply pellets objective

Opportunity vs. Headwinds









Inflation Reduction Act (IRA) and Bipartisan Infrastructure Bill – \$369bn funding package for climate and green energy policies



C\$80bn in clean technology over next 10 years, including C\$25bn for clean electricity investment

A Critical Juncture



Canadian Nuances



Addressing Climate Change & Wildfire Risks



Commitment to being a good neighbour and investing in the communities where we operate



Strong partnerships with our local communities



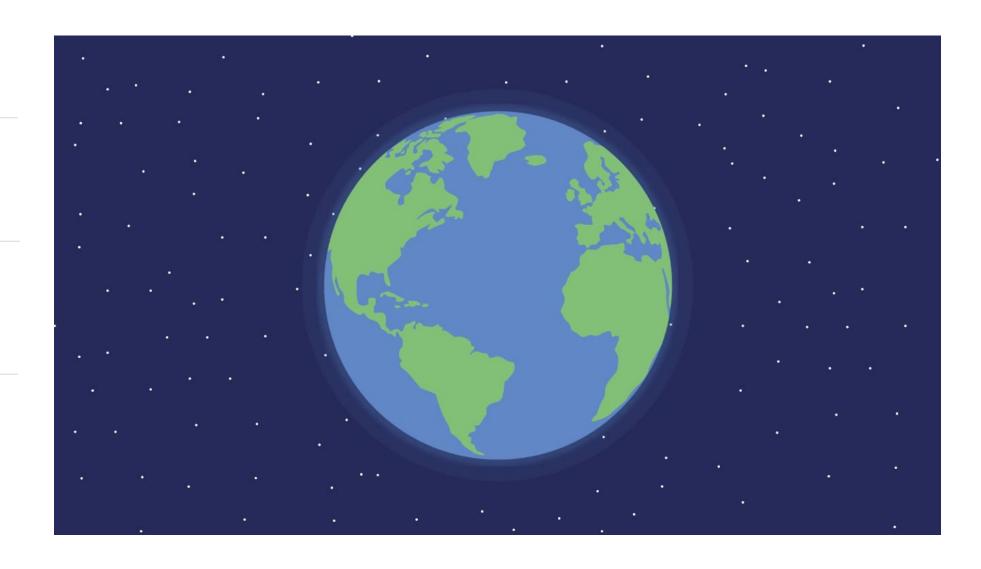
Removing residuals is the cost of saving our forests and communities – not the cost of doing business



Keeping our remote communities strong and healthy



Sustainable growth and development – pellet operations expansion to doubling production of biomass



thank you